

EXHIBIT A

<p style="text-align: right;">Page 1</p> <p style="text-align: center;">UNITED STATES BANKRUPTCY COURT NORTHERN DISTRICT OF CALIFORNIA</p> <p>In re:) Bankruptcy Case) No. 19-30088-DM PG&E CORPORATION,)) Chapter 11 and)) Jointly Administered PACIFIC GAS AND ELECTRIC) COMPANY,)) Debtors.)</p> <p style="text-align: center;">***** TELEPHONIC TOWN HALL DECEMBER 8, 2019 EXCERPT *****</p>	<p style="text-align: right;">Page 3</p> <p>1 think I told you that, hey, things are looking good. I 2 met with these two guys. I think this is the Hyatt Park 3 bar in New York or something like that. Yeah, yeah, I 4 had drinks there. Met some great guys from this outfit 5 called Centerbridge. I've got a practice where every 6 time I make a bunch of money, I put it all in my kids' 7 trust, my wife, and I get it out of my name, and I get 8 hungry and then I go to work. And I have a operating 9 line of credit. I used to deal with something called 10 Frost Bank, then it was Community Bank, then it was some 11 other bank called Plains Capital and then a group called 12 Armadillo. And about September a group called Stifel 13 contacts me. They said, we hear you got a bunch of fire 14 cases. 15 Yeah. 16 We'd like to help you, da, da, da, da. 17 Next thing you know, I've got this huge 18 line of credit, operating line, which we call Stifel, 19 but I don't know who they are, but they're nice. They 20 take me to this bar. They introduce me to a couple of 21 guys from a group called Centerbridge. Okay. Real nice 22 guys. 23 The next day I think I'm down in 24 South Carolina on a different case having nothing to do 25 with you. It's the one day I've cheated on you. It was</p>
<p style="text-align: right;">Page 2</p> <p>1 MR. WATTS: Now, you guys have become my 2 friends, you really have. I want to be your caddy just 3 for 20 minutes, if you'll let me. And what I mean by 4 that is I've been doing this for a long time. As I 5 joke, I used to have hair and my chin used to be up 6 here. I have watched people get burned. I've watched 7 people get paid and lose their money. Just give me 8 20 minutes to tell you what I mean. 9 Okay. No. 1, I want to disclose something 10 to you. There are all sorts of conflicts of interest 11 out there that in assessing what I tell you you need to 12 consider. One of the reasons that I come over and over 13 and over again and do these meetings and refuse to leave 14 until the last question is asked is I want you to trust 15 me. I have to earn that trust, okay. Watch out for 16 people with conflicts of interest. 17 Over at Camp there are all sorts of other 18 lawyers signing up people who have already signed up. 19 There's all sorts of craziness going on. There's all 20 sorts of litigation and others going on. 21 And I want to disclose to you something 22 that happened to me in the last 90 days, okay. And 23 don't worry about it. I want to tell you about it 24 because it's a good example. 25 Okay. When we were here on the 15th, I</p>	<p style="text-align: right;">Page 4</p> <p>1 a water contamination called PFAS, okay. And I'm there. 2 I get a call from one of these Centerbridge guys that 3 I've never met. And his name is Gavin Baiera. Never 4 met him. 5 He says, hey, I'd like to meet with you 6 about your PG&E case. 7 I said, great. 8 Next day I send him an e-mail. Enjoyed 9 our call yesterday, thanks for the heads up about your 10 participation in Wednesday's meeting in San Francisco. 11 He says he wants to get together with Frank Pitre, our 12 lawyer, Cecily Dumas, while we're all in San Francisco. 13 Great. 14 The following day there is some article I 15 think I've already shared with you, one of the last, 16 PG&E has rounded up \$34 and a half billion of funding, 17 and I'm looking, I see JPMorgan Chase and Bank of 18 America, Barclay's, Citigroup, and Goldman Sachs, a very 19 impressive group, and I notice that No. 12 is this group 20 called Centerbridge that just offered a meeting with. 21 So my ol' BS meter goes up. I say, okay, that's all 22 right. 23 And so we meet with them the following 24 day. I realize this is a fight between equity and 25 bonds, equity and debt. There is a group called Apollo</p>

1 (Pages 1 to 4)

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<p style="text-align: right;">Page 5</p> <p>1 Management and Elliott Management that puts up \$29.2 2 billion. Okay. Apollo, that's interesting. 3 So I meet with this Gavin guy. It's in 4 the Ritz-Carlton, San Francisco. He's there meeting 5 with a guy named "Steve Stikos," a guy named "Aldu 6 Magodi," myself. He's just out there schmoozing the 7 deal, real good guy, trying to press the flesh on behalf 8 of equity. 9 And then I see that there is some guys 10 from Apollo there, and I realize for the first time that 11 part of my operational line of credit that's been 12 through this group called Stifel has been, in effect, 13 cordoned off to Centerbridge, some to Apollo, some to 14 so-and-so, some to so-and-so. I was, like, holy moly, 15 okay, I know what's going on here. These guys are 16 trying to play me, right. 17 So we did this deal. And I meet with 18 them. I said, okay, well, you know, that's fine. And 19 the next thing you know, I get introduced to Bruce 20 Bennett and Tom Wagner. Bruce Bennett was PG&E's 21 equities lawyer, and Tom Wagner was one of the guys 22 trying to sell the deal. And the other guys go away, 23 okay. So I think, okay, that's good. 24 So I meet Wagner. I make my own 25 independent judgment with him. I start negotiating with</p>	<p style="text-align: right;">Page 7</p> <p>1 how much is in cash, how much was guaranteed, and how we 2 do this. And I'm going to recommend to my clients. I 3 don't care who loaned me what. Of course, they weren't 4 even my bankruptcy. They were the people that bought 5 it. 6 You know how these mortgages -- remember 7 back in the financial crisis, you got a mortgage, you 8 got a mortgage, you got a mortgage, they all get bottled 9 up, sold to somebody else? Apparently, that's what's 10 happened here. 11 I tell them, hold up, no dice. I said, 12 best deal wins. So I meet with all the bond guys. 13 Remember me telling you this last time, and I meet with 14 these fellows. I Google them all. I get concerned 15 about this fellow's reputation, Paul Singer. Lots of 16 bad articles about him. The PIMCO guys were 17 outstanding. 18 I host this guy Jeff Rosenthal at my box 19 at UT. Super nice guy. But when we get him, where's 20 your money. Okay. So I'm analyzing all the guys. I 21 meet with their lawyer. I meet with the PIMCO guys. 22 Where is your money? How do you get my folks the cash? 23 So we're going back and forth, okay. 24 I ask them point-blank, are you sending me 25 an RSA that says 13 and a half billion half cash/half</p>
<p style="text-align: right;">Page 6</p> <p>1 him. I say, look, I forward to our meeting and 2 discussion. So that was about six weeks ago. 3 I think in my last meeting, I showed you 4 about these meetings with Knighthead. Tom Wagner. 5 Abrams is the guy that owns part of the Raiders 6 Stonehill deal. So I go back. Any of these guys own 7 part of my note? I want to make sure. None of them, 8 which is good, okay. So these are the guys I've been 9 negotiating with. 10 I tell you about this dinner with all 11 these billionaire types. Again, I go back and check, 12 nothing to do with my note. 13 Then I get a call from Apollo, who does 14 have something to do with one of my notes. Doesn't 15 bother me, but goes, hey, I want to introduce you to a 16 guy named Chris Lahoud. I don't know who Chris Lahoud 17 is, but, fine. 18 I get on the phone. Chris Lahoud, who 19 is -- I asked him whether it's restrictive. He starts 20 talking about -- I said, the bondholders are the guys 21 and I should go to the bondholder, not the equity guys. 22 And I'm like, man, I'm getting played here. 23 And so I tell them, I said, look, let me 24 be blunt. Your money is no less green than the other 25 guy's money. All I care about is how much there is and</p>	<p style="text-align: right;">Page 8</p> <p>1 stock? It comes. This is from the bondholders. The 2 TCC should be receiving the RSA tomorrow. This is on 3 November 17th. It says that, we never get it. Let me 4 know when it's sent. 5 Lahoud calls me, and I say, did it come? 6 This is before Thanksgiving. 7 He says, hey, there is a hearing in front 8 of the Judge where the Governor's lawyer says you 9 shouldn't go with equity. It's -- debtors going to hate 10 it. The Judge realizes it is a flaw. 11 I'm here to tell you point-blank that I do 12 believe the Governor of the State of California hates 13 the equity deal or he hates the bondholders' deal. Both 14 of them are spinning it, okay. 15 So we get to a mediation in mid November, 16 and I'm ready to get you guys paid, right. The 17 Governor's Office says, we need three weeks to analyze 18 the finances of these two proposals. We'd like to get 19 back with you on the week of December 2nd. 20 I'm, like, three more weeks? That's 21 awful, da, da, da. We wait the three weeks. 22 We get to the end of that week. We give 23 them the effect of veto rights, and then we go on. So 24 that's why the deal was announced on December 6th. 25 Could have been announced on the 15th.</p>

2 (Pages 5 to 8)

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1 About two hours before the deadline -- and
 2 why is that the deadline? I had given a challenge to
 3 the equity, I said, look, there is a lot of people that
 4 say you don't have enough money to put this deal
 5 together. We'd like you to go to Wall Street to get
 6 these 12 financial backstops. You promised us 5.4
 7 billion in cash. Give me 5.4 billion in backstops from
 8 other financiers who are telling me that Wall Street
 9 likes the deal and commits to fund it.
 10 So in two weeks, the equity goes and
 11 doesn't get any final on the board meeting. They get
 12 11.6 like that. SEC rules say they can't even solicit;
 13 they can only answer the phone. So that was impressive
 14 to me.
 15 I get a call on Friday from the equity
 16 guy, says, look, the fact that we're not at 12, you held
 17 the deal open for some people that want to seal the
 18 deal, if that's a problem, let me know, and I'll have
 19 the other 400 million raised in five minutes. All
 20 right. The fact of the matter is when we signed the
 21 deal, we had it raised in five minutes.
 22 Okay. So Wall Street likes this deal with
 23 equity.
 24 About an hour before it goes down,
 25 everybody is leaky, lots of rumors. The bond guy says,

1 hey, we did all this stuff, the Governor hates the deal,
 2 da, da, da. Oh, by the way, we got an updated offer for
 3 you two hours before the deadline. We're going to ask
 4 for another three weeks.
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<p>A</p> <p>ability 11:7</p> <p>above-entitled 11:8</p> <p>Abrams 6:5</p> <p>action 11:11,14</p> <p>Administered 1:5</p> <p>ago 6:2</p> <p>Aldu 5:5</p> <p>America 4:18</p> <p>analyze 8:17</p> <p>analyzing 7:20</p> <p>announced 8:24 8:25</p> <p>answer 9:13</p> <p>Apollo 4:25 5:2 5:10,13 6:13</p> <p>Apparently 7:9</p> <p>APRIL 11:15</p> <p>Armadillo 3:12</p> <p>article 4:14</p> <p>articles 7:16</p> <p>asked 2:14 6:19</p> <p>assessing 2:11</p> <p>audio 11:7</p> <p>awful 8:21</p>	<p>blunt 6:24</p> <p>board 9:11</p> <p>bond 7:12 9:25</p> <p>bondholder 6:21</p> <p>bondholders 6:20 8:1</p> <p>bondholders' 8:13</p> <p>bonds 4:25</p> <p>bother 6:15</p> <p>bottled 7:8</p> <p>bought 7:4</p> <p>box 7:18</p> <p>Bruce 5:19,20</p> <p>BS 4:21</p> <p>bunch 3:6,13</p> <p>burned 2:6</p>	<p>certify 11:5,10</p> <p>challenge 9:2</p> <p>Chapter 1:4</p> <p>Chase 4:17</p> <p>cheated 3:25</p> <p>check 6:11</p> <p>chin 2:5</p> <p>Chris 6:16,16,18</p> <p>Citigroup 4:18</p> <p>clients 7:2</p> <p>come 2:12 8:5</p> <p>comes 8:1</p> <p>commits 9:9</p> <p>Community 3:10</p> <p>COMPANY 1:6</p> <p>concerned 7:14</p> <p>conflicts 2:10,16</p> <p>consider 2:12</p> <p>contacts 3:13</p> <p>contamination 4:1</p> <p>cordoned 5:13</p> <p>CORPORATI... 1:3</p> <p>correct 11:6</p> <p>counsel 11:10</p> <p>couple 3:20</p> <p>course 7:3</p> <p>Court 1:1 11:3 11:22</p> <p>craziness 2:19</p> <p>CRC 11:18</p> <p>credit 3:9,18 5:11</p> <p>crisis 7:7</p> <p>CRR 11:18</p> <p>CSR 11:19</p>	<p>days 2:22</p> <p>deadline 9:1,2 10:3</p> <p>deal 3:9 5:7,17 5:22 6:6 7:12 8:13,13,24 9:4 9:9,17,18,21 9:22 10:1</p> <p>debt 4:25</p> <p>debtors 1:7 8:9</p> <p>December 1:9 8:19,24</p> <p>deposition 11:12</p> <p>dice 7:11</p> <p>different 3:24</p> <p>dinner 6:10</p> <p>disclose 2:9,21</p> <p>discussion 6:2</p> <p>DISTRICT 1:1</p> <p>doing 2:4</p> <p>drinks 3:4</p> <p>Dumas 4:12</p>	<p>fight 4:24</p> <p>final 9:11</p> <p>finances 8:18</p> <p>financial 7:7 9:6</p> <p>financially 11:13</p> <p>financiers 9:8</p> <p>fine 5:18 6:17</p> <p>fire 3:13</p> <p>Firm 11:23</p> <p>first 5:10</p> <p>five 9:19,21</p> <p>flaw 8:10</p> <p>flesh 5:7</p> <p>folks 7:22</p> <p>following 4:14 4:23</p> <p>foregoing 11:5</p> <p>forth 7:23</p> <p>forward 6:1</p> <p>Francisco 4:10 4:12 5:4</p> <p>Frank 4:11</p> <p>Friday 9:15</p> <p>friends 2:2</p> <p>front 8:7</p> <p>Frost 3:10</p> <p>fund 9:9</p> <p>funding 4:16</p> <p>further 11:10,12</p>
<p>B</p> <p>back 6:6,11 7:7 7:23 8:19</p> <p>backstops 9:6,7</p> <p>bad 7:16</p> <p>Baiera 4:3</p> <p>bank 3:10,10,11 4:17</p> <p>bankruptcy 1:1 1:2 7:4</p> <p>bar 3:3,20</p> <p>Barclay's 4:18</p> <p>behalf 5:7</p> <p>believe 8:12</p> <p>Bennett 5:20,20</p> <p>best 7:12 11:6</p> <p>billion 4:16 5:2 7:25 9:7,7</p> <p>billionaire 6:11</p>	<p>C</p> <p>caddy 2:2</p> <p>California 1:1 8:12</p> <p>call 3:18 4:2,9 6:13 9:15</p> <p>called 3:5,9,11 3:11,12,21 4:1 4:20,25 5:12</p> <p>calls 8:5</p> <p>Camp 2:17</p> <p>Capital 3:11</p> <p>Captioner 11:4</p> <p>care 6:25 7:3</p> <p>Carolina 3:24</p> <p>case 1:2 3:24 4:6</p> <p>cases 3:14</p> <p>cash 7:1,22 9:7</p> <p>cash/half 7:25</p> <p>CCR 11:20</p> <p>Cecily 4:12</p> <p>Centerbridge 3:5,21 4:2,20 5:13</p> <p>Certification 11:23</p> <p>Certified 11:1,2 11:2,3,4,15</p>	<p>D</p> <p>da 3:16,16,16,16 8:21,21,21 10:2,2,2</p> <p>Date 11:19,20 11:21</p> <p>day 3:23,25 4:8 4:14,24 11:15</p>	<p>E</p> <p>e-mail 4:8</p> <p>earn 2:15</p> <p>effect 5:12 8:23</p> <p>ELECTRIC 1:5</p> <p>Elliott 5:1</p> <p>employed 11:11</p> <p>Enjoyed 4:8</p> <p>equities 5:21</p> <p>equity 4:24,25 5:8 6:21 8:9,13 9:3,10,15,23</p> <p>everybody 9:25</p> <p>ex 11:6</p> <p>example 2:24</p> <p>EXCERPT 1:10</p> <p>Expiration 11:19,20,21</p> <p>F</p> <p>fact 9:16,20</p> <p>facto 11:6</p> <p>fellow's 7:15</p> <p>fellows 7:14</p>	<p>G</p> <p>GAS 1:5</p> <p>Gavin 4:3 5:3</p> <p>getting 6:22</p> <p>give 2:7 8:22 9:7</p> <p>given 9:2</p> <p>go 3:8 5:22 6:6 6:11,21 8:9,23 9:5</p> <p>goes 4:21 6:15 9:10,24</p> <p>going 2:19,20 5:15 7:2,23 8:9 10:3</p> <p>Goldman 4:18</p> <p>good 2:24 3:1</p>

5:7,23 6:8 Google 7:14 Governor 8:12 10:1 Governor's 8:8 8:17 great 3:4 4:7,13 green 6:24 group 3:11,12 3:21 4:19,19 4:25 5:12 guaranteed 7:1 guy 5:3,5,5,7 6:5 6:16 7:18,19 9:16,25 guy's 6:25 guys 2:1 3:2,4 3:21,22 4:2 5:9 5:15,21,22 6:6 6:8,20,21 7:12 7:16,20,21 8:16	hungry 3:8 Hyatt 3:2 I impressive 4:19 9:13 independent 5:25 interest 2:10,16 interested 11:13 interesting 5:2 introduce 3:20 6:15 introduced 5:19 J Jeff 7:18 Jointly 1:5 joke 2:5 JPMorgan 4:17 Judge 8:8,10 judgment 5:25 K kids' 3:6 Knighthood 6:4 know 3:17,19 5:15,18,19 6:16 7:6 8:4 9:18 L Lahoud 6:16,16 6:18 8:5 lawyer 4:12 5:21 7:21 8:8 lawyers 2:18 leaky 9:25 leave 2:13 likes 9:9,22 line 3:9,18,18 5:11 litigation 2:20 loaned 7:3 long 2:4 look 6:1,23 9:3 9:16	looking 3:1 4:17 lose 2:7 lot 9:3 lots 7:15 9:25 Louisiana 11:2 11:20 M Magodi 5:6 man 6:22 Management 5:1,1 matter 9:20 11:8 mean 2:3,8 mediation 8:15 meet 4:5,23 5:3 5:17,24 7:12 7:13,21,21 meeting 4:10,20 5:4 6:1,3 9:11 meetings 2:13 6:4 Merit 11:3 met 3:2,4 4:3,4 meter 4:21 mid 8:15 million 9:19 minutes 2:3,8 9:19,21 moly 5:14 money 2:7 3:6 6:24,25 7:20 7:22 9:4 mortgage 7:7,8 7:8 mortgages 7:6 N name 3:7 4:3 named 5:5,5 6:16 need 2:11 8:17 negotiating 5:25 6:9 neither 11:10 never 4:3,3 8:3 New 3:3	nice 3:19,21 7:19 NORTHERN 1:1 note 6:7,12 notes 6:14 notice 4:19 November 8:3 8:15 O offer 10:2 offered 4:20 Office 8:17 Oh 10:2 okay 2:9,15,22 2:25 3:21 4:1 4:21 5:2,15,18 5:23,23 6:8 7:20,23 8:14 9:22 ol' 4:21 open 9:17 operating 3:8,18 operational 5:11 outcome 11:13 outfit 3:4 outstanding 7:17 owns 6:5 P PACIFIC 1:5 paid 2:7 8:16 Park 3:2 part 5:11 6:5,7 participation 4:10 parties 11:11 Paul 7:15 people 2:6,7,16 2:18 7:4 9:3,17 PFAS 4:1 PG&E 1:3 4:6 4:16 PG&E's 5:20 phone 6:18 9:13	PHYLLIS 11:1 11:18 PIMCO 7:16,21 Pitre 4:11 Plains 3:11 play 5:16 played 6:22 point-blank 7:24 8:11 post 11:6 practice 3:5 press 5:7 problem 9:18 proceedings 11:8 promised 9:6 proposals 8:18 put 3:6 9:4 puts 5:1 Q question 2:14 R Raiders 6:5 raised 9:19,21 ready 8:16 real 3:21 5:7 realize 4:24 5:10 realizes 8:10 really 2:2 Realtime 11:2,4 11:4 reasons 2:12 receiving 8:2 recommend 7:2 recording 11:7 refuse 2:13 Registered 11:3 related 11:10 remember 7:6 7:13 Reporter 11:1,2 11:3,3,4 Reporters 11:22 reputation 7:15 restrictive 6:19
---	---	--	---	--

right 4:22 5:16 8:16 9:20 rights 8:23 Ritz-Carlton 5:4 RMR 11:18 Rosenthal 7:18 rounded 4:16 RSA 7:25 8:2 rules 9:12 rumors 9:25	Stifel 3:12,18 5:12 Stikos 5:5 stock 8:1 Stonehill 6:6 Street 9:5,8,22 stuff 10:1 Suite 11:23 Super 7:19 sure 6:7	U UNITED 1:1 updated 10:2 UT 7:19	Z 0 1 1 2:9 11 1:4 11.6 9:12 12 4:19 9:6,16 12/31/20 11:19 11:21 12/31/21 11:20 13 7:25 15th 2:25 8:25 17th 8:3 19-30088-DM 1:3	8 8 1:9 9 90 2:22
S Sachs 4:18 San 4:10,12 5:4 says 4:5,11 7:25 8:3,7,8,17 9:16 9:25 schmoozing 5:6 seal 9:17 SEC 9:12 see 4:17 5:9 sell 5:22 send 4:8 sending 7:24 sent 8:4 September 3:12 shared 4:15 Shorthand 11:1 showed 6:3 signed 2:18 9:20 signing 2:18 Singer 7:15 six 6:2 so-and-so 5:14 5:14 sold 7:9 solicit 9:12 somebody 7:9 sorts 2:10,17,19 2:20 South 3:24 spinning 8:14 start 5:25 starts 6:19 State 8:12 11:5 STATES 1:1 Steve 5:5	T take 3:20 taken 11:12 talking 6:20 TCC 8:2 TCRR 11:19 TELEPHONIC 1:9 tell 2:8,11,23 6:10,23 7:11 8:11 telling 7:13 9:8 Texas 11:1,2,5 11:19,24 thanks 4:9 Thanksgiving 8:6 thing 3:17 5:19 things 3:1 think 3:1,2,23 4:15 5:23 6:3 three 8:17,20,21 10:4 time 2:4 3:6 5:10 7:13 told 3:1 Tom 5:20,21 6:4 tomorrow 8:2 TOWN 1:9 transcription 11:6 trust 2:14,15 3:7 trying 5:7,16,22 two 3:2 8:18 9:1 9:10 10:3 types 6:11	V veto 8:23 W Wagner 5:20,21 5:24 6:4 wait 8:21 Wall 9:5,8,22 WALTZ 11:1 11:18 want 2:2,9,14,21 2:23 6:7,15 9:17 wants 4:11 Watch 2:15 watched 2:6,6 water 4:1 WATTS 2:1 way 10:2 we're 4:12 7:23 9:16 10:3 Wednesday's 4:10 week 8:19,22 weeks 6:2 8:17 8:20,21 9:10 10:4 weren't 7:3 Weslayan 11:23 wife 3:7 wins 7:12 work 3:8 Worldwide 11:22 worry 2:23 X Y yeah 3:3,3,15 yesterday 4:9 York 3:3	2 20 2:3,8 2011010 11:20 2019 1:9 2020 11:16 20TH 11:15 223 11:23 235 11:23 29.2 5:1 2nd 8:19 3 3000 11:23 34 4:16 4 400 9:19 5 5.4 9:6,7 572-2000 11:24 6 6813 11:19 6th 8:24 7 713 11:24 77027 11:24	